



**Resources Department
Town Hall, Upper Street, London, N1 2UD**

AGENDA FOR THE POLICY AND PERFORMANCE SCRUTINY COMMITTEE

Members of the Policy and Performance Scrutiny Committee are summoned to the meeting which will be held on **14 May 2019 at 7.30 pm.**

Please note that there will be a pre-meeting for Members of the Committee at 7.00p.m. prior to the meeting

Enquiries to : Peter Moore
Tel : 020 7527 3252
E-mail : democracy@islington.gov.uk
Despatched : 3 May 2019

Membership

Councillors:

Councillor Rowena Champion (Chair)	Councillor Osh Gantly
Councillor Troy Gallagher (Vice-Chair)	Councillor Sheila Chapman
Councillor Theresa Debono	Councillor Santiago Bell-Bradford
Councillor Michael O'Sullivan	Councillor Anjna Khurana
Councillor Gary Heather	Councillor Clare Jeapes
Councillor Roulin Khondoker	Councillor Nick Wayne
Councillor Jilani Chowdhury	Councillor Kadeema Woodbyrne

Substitutes:

Councillor Mouna Hamitouche MBE	Councillor Martin Klute
Councillor Sara Hyde	Councillor Sue Lukes
Councillor Angela Picknell	Councillor Paul Smith
Councillor Satnam Gill OBE	Councillor Matt Nathan
Councillor Alice Clarke-Perry	

Quorum is 4 Councillors

A. Formal Matters

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1. Apologies for Absence
2. Declaration of Substitute Members
3. Declarations of Interest

If you have a **Disclosable Pecuniary Interest*** in an item of business:

- if it is not yet on the council's register, you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent;
- you may **choose** to declare a Disclosable Pecuniary Interest that is already in the register in the interests of openness and transparency.

In both the above cases, you **must** leave the room without participating in discussion of the item.

If you have a **personal** interest in an item of business **and** you intend to speak or vote on the item you **must** declare both the existence and details of it at the start of the meeting or when it becomes apparent but you **may** participate in the discussion and vote on the item.

***(a) Employment, etc** - Any employment, office, trade, profession or vocation carried on for profit or gain.

(b) Sponsorship - Any payment or other financial benefit in respect of your expenses in carrying out duties as a member, or of your election; including from a trade union.

(c) Contracts - Any current contract for goods, services or works, between you or your partner (or a body in which one of you has a beneficial interest) and the council.

(d) Land - Any beneficial interest in land which is within the council's area.

(e) Licences- Any licence to occupy land in the council's area for a month or longer.

(f) Corporate tenancies - Any tenancy between the council and a body in which you or your partner have a beneficial interest.

(g) Securities - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

This applies to all members present at the meeting.

4. Minutes of the previous meeting
5. Chair's Report

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6. Public Questions

For members of the public to ask questions relating to any subject on the meeting agenda under Procedure Rule 70.5. Alternatively, the Chair may opt to accept questions from the public during the discussion on each agenda item.

B. Items for Call-In (if any) Page

C. Scrutiny and Monitoring Reports Page

1. Presentation Executive Member Community Development -To follow

2. Scrutiny Review - Universal Credit - Draft Recommendations -To Follow

D. Discussion Items (if any) Page

E. Monitoring Recommendations of Scrutiny Committees, Timetable for Topics, Work Programme and Forward Plan Page

F. Report of Review Chairs Page

G. Urgent Non-Exempt Matters

Any non-exempt items which the chair agrees should be considered urgently by reason of special circumstances. The reason for urgency will be agreed by the Chair and recorded in the minutes.

H. Exclusion of Public and Press

To consider whether, in view of the nature of the business in the remaining items on the agenda any of them are likely to involve the disclosure of exempt or confidential information within the terms of the access to information procedure rules in the constitution and if so, whether to exclude the press and public during discussion thereof.

I. Exempt Items for Call-In (if any) Page

J. Exempt Items

The public may be excluded from meetings whenever it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that exempt information would be disclosed.

K. Other Business

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1. Scrutiny Review - Universal Credit - Draft recommendations

The next meeting of the Policy and Performance Scrutiny Committee will be on 18 June
2019

**Please note all committee agendas, reports and minutes are available on the
council's website: www.democracy.islington.gov.uk**

Public Document Pack Agenda Item A4

London Borough of Islington

Policy and Performance Scrutiny Committee - 4 April 2019

Non-confidential minutes of the meeting of the Policy and Performance Scrutiny Committee held at on 4 April 2019 at 7.30 pm.

Present: **Councillors:** Champion (Chair), Debono, O'Sullivan, Heather, Khondoker, Chowdhury, Gantly, Chapman, Bell-Bradford, Jeapes and Wayne
Also Present: **Councillors:** Hull

Councillor Rowena Champion in the Chair

- 94 **APOLOGIES FOR ABSENCE (Item 1)**
 Councillors Woodbyrne, Khurana and Gallagher
- 95 **DECLARATION OF SUBSTITUTE MEMBERS (Item 2)**
 None
- 96 **DECLARATIONS OF INTEREST (Item 3)**
 None
- 97 **TO APPROVE MINUTES OF PREVIOUS MEETING (Item 4)**
 RESOLVED:
 That the minutes of the meeting of the Committee held on 14 February 2019 be confirmed and the Chair be authorised to sign them
- 98 **MATTERS ARISING FROM THE MINUTES (Item 5)**
 None
- 99 **PUBLIC QUESTIONS (Item 6)**
 The Chair outlined the procedures for filming at meetings and public questions and also the fire evacuation procedures
- 100 **CHAIR'S REPORT (Item 7)**
 None
- 101 **SCRUTINY REVIEW - UNIVERSAL CREDIT - WITNESS EVIDENCE - VERBAL (Item 8)**
 Ruth Hayes, Islington Law Centre, and Deniz Ugur, Director of IMECE Women's Centre were present for discussion of this item, and made presentations to the Committee. Details of the use of Food Banks in Islington from 2011 – 2018 were also laid round.

During consideration of the presentations the following main points were made –

Policy and Performance Scrutiny Committee - 4 April 2019

- The Islington Strategic Partnership (ISP) comprises Citizens Advice Bureau, Islington Law Centre, Islington People's Rights, Help on Your Doorstep, Islington BAMER Advice Alliance, which includes Evelyn Oldfield Unit, Eritrean Community in the UK, Islington Bangladesh Association, IMECE, Islington Somali Community and Kurdish and Middle Eastern Women's Association
- The organisations meet regularly, together with the Council, and are involved in various local partnerships
- ISP was very aware of the impact that UC was having where it was rolled out elsewhere, and has undertaken a number of actions to try to prepare for the impact to assist people to mitigate the likely hardship and to highlight policy issues. Specific activities have included – a community conference, a research project, a community survey to gather feedback from a number of local front line organisations, promoting and participating in Know your Rights group, training for community groups, applications to lever in additional resources to the borough. CAI has been awarded additional funding from the Government to increase the level of help to claimants making and maintaining claims, and this help is located in Job Centres. The Law Centre has been awarded £180k over 3 years by City Bridge Trust to increase capacity for specialist casework, as well as support to community groups. Islington Peoples Rights has been awarded £134k over 3 years from City Bridge Trust to provide specialist welfare benefits and debt advice to vulnerable Islington residents, particularly through Help on Your Doorstep
- All the above client groups represent the diversity of the borough and most clients present with more than one issue. The demand for assistance with social security appeals is currently higher than can be met
- This has a particularly detrimental effect on disabled people. Disabled residents may face a very difficult decision if they are turned down for disability benefits, following a work capability assessment, if they claim UC, they cannot go back on a legacy benefit and have to claim PIP, and they may get the Severe Disability Premium of over £64 additional income, but this is not payable under UC, and UC claimants are prevented from making claims for PIP). This could lead to a loss of over £3300 to some of the residents with the greatest need. However, it is uncertain how long an appeal may take and claimants face difficulties in the interim. Once a mandatory reconsideration (the initial step prior to an appeal), has been considered, clients can then claim ESA, in the interim, whilst they wait for their appeal, and that is often in their best interests
- The specialist Advice Partners are increasingly seeing people once they have already been advised to claim UC (often incorrectly by DWP), which reduces the potential income open to them. There is also an implication for the number of people who can be assisted by the Advice Agencies, as disabled claimants who move from ESA onto UC will then be subject to a further work capability assessment. This can give rise to a situation where an Advice Agency supports a client with an appeal and wins, and then has to start all over again, as the first appeal is against a decision in relation to ESA, and the second decision is in relation to a separate claim for UC, and the Tribunal will need to consider both as separate appeals. This will mean that the same client requires double the amount of casework assistance, simply to remain on the benefits that they are entitled to, but at a lower level of income
- It has been the experience that the Council HB team are generally helpful in identifying what people's income is and ensuring that HB remains in place where appropriate, so that people are not forced onto UC purely in order to ensure that their rent is paid
- Other people facing challenges include – older people less confident in use of IT, people not confident in written language, people with learning difficulties, people with mental health difficulties, households with one adult, women experiencing domestic violence/gender based abuse

- Common issues that have arisen include difficulty making a claim due to both lack of confidence and issues around IT. Difficulty making claims due to claimant commitment requirements and digital access, inaccurate information and advice from DWP, immense difficulty getting through to DWP for both claimants and advisers, poor decision making by DWP, particularly on Habitual Residency Test, difficulty getting specialist advice early enough to get the best outcome, especially for the disabled, and those with complex situations. In addition, people have difficulty understanding both processes and awards, payments going to one adult with particular concerns about increased financial abuse and coercive control, difficulty managing variable income, especially for self-employed people, and those in irregular work. Where there are frequent changes in circumstances this is hard to manage, and may affect BAME communities to a greater level. There are also difficulties in managing payments in arrears, even when an advance payment has been applied for, and there are childcare costs and severe hardship for families with children, leading to a worsening of child poverty. The complexity of issues makes it difficult for people to know where to start in seeking help and having the Housing Element included means that if there is any problem with the claim, rental arrears build up immediately
- There is also increased need for emergency help such as foodbanks, help to maintain utilities etc. and difficulties getting help to ensure clients can get the best long term help. Often significant psychological distress is caused not only due to the hardship, but of the difficulty in resolving issues with the DWP, and the unpredictability of the procedures
- Over 90% of respondents to the Community Survey in March 2019 have indicated UC is having a negative impact and the five most frequent impacts were – people unable to make claims due to complexity, people were left with no or very little income, people in debt, people in rent arrears and people experiencing adverse impact on mental health
- Many advice claimants have health conditions and/or disabilities, and it is expected that this will affect GP, and other health providers
- The Advice Agencies provide a range of services, which include Form Filling, detailed triage and support, one off advice, casework and representation. Between them Islington People's Rights, Islington Law Centre, and Citizens Advice Bureau advised local people on 1,923 people relating to housing, debt and welfare benefits from October to February. However, the level of need is high, and the complexity of people's conditions is increasing. It is the experience of all the agencies that it is taking longer to assist people to obtain sustainable improvements in their situation as average case length grows
- There is a need expressed by community groups for improved access to specialist advice for claimants, as well as to clear locally relevant information, and the agencies will continue to seek resources to increase capacity
- The key findings of the ISAP members are that the system is difficult to navigate, information from DWP can be confusing and it is sometimes inaccurate, lack of money leads to immediate debt and hardship, and claimants finding it impossible to plan and there is cyclical hardship
- The Advice Agencies have come to a number of conclusions and recommendations. The roll out of UC is within a context, in which both low paid and those on out of work benefits have seen their incomes drop in real terms over the past 10 years. There are major pressures on both Local Authorities and health services, and funding within the voluntary sector is limited
- The cuts to legal aid in 2013 removed funding for most social security and debt work, which has affected the major advice agencies, and meant that local private practice is unable to taken cases that they would have done previously. Nonetheless, advice provision has a major impact for individuals, in terms of the

local economy, for example the ILC's welfare benefits team brought in over £2m for local residents, and IPR's team generated over £1.6m. This is money into the pockets of some of the poorest Islington residents, and their families

- There are some positives in relation to the situation in Islington, as opposed to other areas – these include the survey of the claimants shows that there are higher levels of satisfaction with the services provided by Job Centres than across London, and particularly high satisfaction with the Barnsbury Job Centre. There had been positive feedback on a number of individual work coaches. In addition, the Council has retained a commitment to the Resident Support Scheme, and there are various other schemes for residents. There is effective joint working between the Council, local funders, and the 'not for profit sector', and a genuine commitment to innovation and partnership. The advice sector has worked hard, and has attracted additional resources to the borough
- Suggestions to build on these successes include – continued work to increase the capacity of the specialist advice sector, with a focus on early appointments, a package of support for community groups, including well designed leaflets, ongoing training, outreach, second tier advice and improved ability to make referrals. In addition, continued partnership work with the Council and other statutory partners, to both prevent issues arising and to mitigate the impact where people are experiencing difficulties, a forum for agencies with an interest in UC to share information, and to collect evidence to support campaigning and advocacy work should take place. There is also a need to campaign against UC to enable change from Central Government
- An anti- poverty alliance at a strategic and cross sectoral level, which both develops and campaigns for improvements in the system should also be established
- It was noted that the use of food banks has increased substantially from April 2011 until March 2018
- IMECE expressed the view that the Equalities Assessment for UC was inadequate and this should be reviewed and this could be an area that the Council could consider making representations on in the review recommendations
- It was also felt that data collection needed to be improved, as there is a vulnerable cohort of clients that are affected adversely by UC and that evidence needed to be collected on this to present to DWP and Central Government
- Councillor Debono outlined the excellent work carried out by the Islington Food Bank and that this is staffed by volunteers who were very dedicated
- Literacy and lack of IT skills made it difficult, especially for vulnerable claimants, to complete online claims. The elderly faced difficulties
- Reference was made to the fact that funding for organisations by the Council could reflect the need to assist those most vulnerable sections in the community, and to investigate what the future partnership between the Council and advice sector should look like
- It was noted that residents often did not seek help until they were at crisis point, and often certain groups were not willing to contact the Council, and tended to contact advice agencies, for a variety of reasons

RESOLVED:

That the Director of Law and Governance be requested to ascertain whether the Equalities Impact Assessment undertaken by the Government for the introduction of Universal Credit included disability

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FINANCIAL MONITORING UPDATE (Item 9)

Councillor Hull, Executive Member Finance, Performance and Community Safety was present, together with Steve Key, Service Director Finance

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During consideration of the report the following main points were made –

- Members noted the forecast revenue outturn for the General Fund of a gross underspend of £0.8m
- Members noted that the HRA is forecast to break even over the year
- Members noted that £107.0m of capital expenditure will be delivered in 2018/19
- Councillor Hull expressed concern that the Council were paying £750000 per annum in funding to no recourse to Public Funds and that this is not being re-imbursed by the Government
- Reference was made to the underspend in Children's Services and it was stated that this is due to the numbers of looked after children and children in care being less than originally budgeted for
- In response to a question on underspends, it was stated that managers did endeavour to stay within budget, however budgets tended to vary according to demand. Many services were demand led
- Members expressed the view that it would be useful to have more detailed information in future reports on the reasons for overspends and underspends in the budget
- Reference was made to the capital monitoring budget and the figures in the report did not give details of whether budgets were coming in as forecast, or whether especially on new build they were going over budget. Councillor Hull stated that the Council had a large new build programme but the budget had been reduced due to slippage in the programme
- In response to a question as to the vacancy factor, the saving had been achieved as a result of planned vacancies and that this would probably not occur in the future
- It was stated that in relation to the relaxation of rules on HRA borrowing, and possible increases in building costs, as a result of slippage in works, that the slippage was mainly caused at the planning stage before the contract is let. In addition whilst borrowing restrictions had been relaxed, the additional borrowing costs had to be taken into account in the HRA
- It was stated that the capital programme reflected slippage in projects and requires Executive approval as part of the 3 year budget programme

RESOLVED:

That Councillor Hull discuss with Members/officers the provision of more detailed information in future reports to the Committee, particularly in relation to the Capital Programme

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ICO UPDATE (Item 10)

Councillor Hull, Executive Member Finance, Performance and Community Safety was present, and was accompanied by Kevin O'Leary, Director of Environment and Regeneration.

During consideration of the report the following main points were made –

- Members noted the iCO business units, and that these continued to grow in terms of turnover, and that the Board expects to make a small profit in 2018/19
- Members noted the progress made in relation to commercial waste, memorials, HR services, iCO Green, and Pest Control
- Members noted the main business model, and the investments made by iCO
- Members noted that iCO is now trading in a small number of areas, but is looking to expand the Commercial Waste, Memorials, and Pest Control business units as a priority for the 2018/19 financial year. It was stated that the intention for 2019/20 is to achieve £1.2m of gross income, whilst continuing to explore new opportunities

Policy and Performance Scrutiny Committee - 4 April 2019

- iCo now had a non-executive non paid Director who had added valuable expertise to the Board, A Business Development Officer had also been appointed
- The Committee noted that iCO had made a net financial benefit to the council of £415000 in the current financial year
- Members expressed the view that the majority of savings had been achieved by E&R initiatives and other Directorates should contribute and it may be advantageous to incorporate other Directors onto the iCO Commercial Board
- In response to a question it was stated that other services could be offered for example services to Housing Associations. It was stated that discussions were taking place with other Directorates as to services that could be offered
- It was noted that there are some services that could be offered by the Council and others that could only be offered through iCO
- In response to a question it was stated that a skills audit of staff had not taken place, and that services were at present being offered on an 'opportunistic' basis, and where appropriate training and development is offered to staff

RESOLVED:

That the report be noted and consideration be given to other Directorates being involved on the Commercial Board

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MONITORING REPORT (Item)

RESOLVED:

That the report be noted

CHAIR

Governance and Human Resources

**Resources
Town Hall, Upper Street,
London N1 2UD**

Report of: Assistant Director Governance and Human Resources

Meeting of	Date	Agenda Item	Ward(s)
Policy and Performance Scrutiny Committee	14 May 2019	G1	All

Delete as appropriate	Exempt	Non-exempt
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**SUBJECT: MONITORING OF RECOMMENDATIONS OF REVIEW COMMITTEES
TIMETABLE FOR TOPICS, POLICY AND PERFORMANCE
COMMITTEE'S WORK PROGRAMME, KEY DECISIONS**

1. Synopsis

To inform the Policy and Performance Scrutiny Committee of the timetable of the Review Committees scrutiny topics for the remainder of the municipal year, the timetable for monitoring the recommendations of the Review Committees, the current situation on the Policy and Performance Scrutiny Committee's work programme, and Key Decisions.

2. Recommendation

That the Policy and Performance Scrutiny Committee note the timetable and the arrangements for monitoring the recommendations of the Review Committees, the current work programme, and the key decisions.

3. Background

Attached to this report are the details of the work programme and timetable for the Review Committees for the remainder of the municipal year, the arrangements for monitoring the recommendations of review committees, key decisions details, and the Policy and Performance Scrutiny Committee's work programme.

PTO

4. Implications

4.1 Environmental Implications

None specific at this stage

4.2 Legal Implications

Not applicable

4.3 Financial Implications

None specific at this stage

4.4 Equality Impact Assessment

None specific at this stage

Final Report Clearance

Signed by

Interim Director of Law and Governance

Date

Received by

Head of Democratic Services

Date

Report Author: Peter Moore
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OUTSTANDING SCRUTINY REVIEWS – UPDATED 5 February 2019

SCRUTINY REVIEWS 2016/17:						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Flooding Scrutiny	Policy and Performance	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - Feb	JB 27 Mar 2018 Exec 19 Apr 2018	1 Nov 2018	Kevin O'Leary
Regeneration of Retail Areas	Environment and Regeneration	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - March	JB 23 April 2019 Exec 23 May 2019	TBA	Caroline Wilson
Improving access to psychological therapies	Health and Care	JB 5 Sept 2017 Exec 23 Nov 2017	Nov - Dec	JB 12 Dec 2017 Exec 4 Jan 2018	2 Oct 2018	Natalie Arthur
Housing Services for Vulnerable People	Housing	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - Jan	JB 12 Dec 2017 Exec 4 Jan 2018	23 April 2019	Paul Byer
Post-16 Education, Employment and Training	Children's	JB 5 Sept 2017 Exec 28 Sept 2017	Oct - Feb	JB 27 Feb 2018 Exec 22 Mar 2018	16 July 2018	Holly Toft

SCRUTINY REVIEWS 2017/18:

SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Fire Safety	Housing Scrutiny Committee	JB 27 Feb 2018 Exec 22 Mar 2018	Apr - June	JB 19 June 2018 Exec 19 July 2018	19 March 2019	Damian Dempsey & Stuart Fuller
Effectiveness of Communications	Housing Scrutiny Committee	JB 27 Mar 2018 Exec 19 Apr 2018	May - July	JB 17 July 2018 Exec 6 Sept 2018		Paul Byer & Lynne Stratton
New Build Programme	Housing Scrutiny Committee	JB 27 Mar 2018 Exec 19 Apr 2018	May – July	JB 18 Sept 2018 Exec 18 Oct 2018		Stephen Nash
Air Quality and Health	Health and Care Scrutiny Committee	JB 27 Mar 2018 Exec 19 Apr 2018	May - July	JB 17 July 2018 Exec 18 Oct 2018	1 April 2019	Julie Billett
Recycling	Environment and Regeneration	JB 27 May 2018 Exec 14 June 2018	June – Aug	JB 30 Oct 2018 Exec 29 Nov 2018	25 June 2019	Matthew Homer
Vulnerable Adolescents	Children’s Services	JB 27 Mar 2018 Exec 19 Apr 2018	July – Oct	JB 17 July 2018 Exec 6 Sept 2018		Tania Townsend
None	Policy and Performance	N/A	N/A	N/A		N/A

SCRUTINY REVIEWS 2018/19:						
SCRUTINY REVIEW	COMMITTEE	DATE SUBMITTED DUE TO GO TO EXECUTIVE	RESPONSE TO RECOMMENDATIONS DUE (3-6 months after submission to Exec)	RESPONSE TO RECOMMENDATIONS SUBMITTED (?)	12 MONTH REPORT DUE TO ORIGINAL REVIEW COMMITTEE	LEAD OFFICER
Responsive Repairs	Housing Scrutiny Committee	JB 21 May 2019 Exec 20 Jun 2019	19 September 2019			Damian Dempsey & Stuart Fuller
GP Surgeries	Health and Care Scrutiny Committee	JB 23 April 2019 Exec 23 May 2019				Julie Billett
Volunteers and Resident engagement with Parks and Open Spaces	Environment and Regeneration	JB 18 June 2019 Exec 11 July 2019				Barry Emmerson
Permanent and fixed period exclusion from school	Children's Services	JB 21 May 2019 Exec 20 Jun 2019				Candy Holder
Universal Credit	Policy and Performance	JB 23 April 2019 Exec 23 May 2019				N/A

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FORWARD PLAN OF KEY DECISIONS



ISLINGTON

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS FOR THE PERIOD TO THE EXECUTIVE MEETING ON 20 JUNE 2019 AND BEYOND

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**Maggie Kufeldt
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Published on 2 May 2019

FORWARD PLAN OF KEY DECISIONS

KEY DECISIONS TO BE CONSIDERED BY THE EXECUTIVE/COMMITTEES/OFFICERS

FOR THE PERIOD TO THE EXECUTIVE MEETING ON 20 JUNE 2019 AND BEYOND

This document sets out key decisions to be taken by the Executive within the next 28 days, together with any key decisions by Committees of the Executive, individual Members of the Executive and officers. It also includes potential key decisions beyond that period, though this is not comprehensive and items will be confirmed in the publication of the key decisions document 28 days before a decision is taken.

It is likely that all or a part of each Executive meeting will be held in private and not open to the public. This may be because an appendix to an agenda item will be discussed which is likely to lead to the disclosure of exempt or confidential information. The items of business where this is likely to apply are indicated on the plan below.

If you wish to make representations about why those parts of the meeting should be open to the public, please contact Democratic Services at least ten clear days before the meeting.

The background documents (if any) specified for any agenda item below, will be available on the Democracy in Islington web pages, five clear days before the meeting, at this link - <http://democracy.islington.gov.uk/> - subject to any prohibition or restriction on their disclosure. Alternatively, please contact Democratic Services on telephone number 020 7527 3005/3184 or via e-mail to democracy@islington.gov.uk to request the documents.

If you wish to make representations to the Executive about an agenda item, please note that you will need to contact the Democratic Services Team on the above number at least 2 days before the meeting date to make your request.

Please note that the decision dates are indicative and occasionally subject to change. Please contact the Democratic Services Team if you wish to check the decision date for a particular item.

A key decision is 1. an executive decision (other than a decision which relates to the placement of an individual, be that an adult or child) which is likely to result in expenditure or a receipt which is, or the making of savings which are, significant (i.e. in excess of £500,000 revenue or £1m capital), or to have significant effects on those living or working in an area comprising two or more Wards or, in respect of a disposal of land, where the proposed receipt (or reasonable pre-sale estimate in the case of an auction sale) exceeds £1.5m, or in respect of the acquisition of land or property, the proposed expenditure (or reasonable estimate prior to entering into the contract) exceeds £500,000; or

2. a decision to be made by the Chief Executive, Corporate Directors or the Director of Public Health to award contracts where the value of the contract is up to £2million revenue expenditure or £5million capital expenditure.

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	If all or part of the item is exempt or confidential this will be stated below and a reason given. If all the papers are publically accessible this column will say 'Open'.	Corporate Director/Head of Service Executive Member (including e-mail address)
1.	Variation of Parking Enforcement Agreement - Smart CCTV cameras for traffic enforcement	All Wards	Corporate Director Environment and Regeneration	7 May 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Kevin O'Leary Kevin.oleary@islington.gov.uk
2. Page 15	Contract award for the recladding of the Bridge School, Hungerford Road, N7 9LD	Holloway	Interim Corporate Director of Resources	15 May 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Alan Layton alan.layton@islington.gov.uk
3.	Acquisition of leasehold premises for Affordable Workspace provision at 113-115 Fonthill Road	Tollington	Director of Financial Management (Section 151 Officer)/ Corporate Director Environment and Regeneration	17 May 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Alan Layton alan.layton@islington.gov.uk Kevin O'Leary kevin.oleary@islington.gov.uk

FORWARD PLAN OF KEY DECISIONS

	Subject/Decision	Ward (s)	Decision taker	Date(s) of decision	Background papers	Is all or part of this item likely to refer to exempt or confidential information and therefore require exclusion of the press and public from the meeting?	Corporate Director/Head of Service Executive Member (including e-mail address)
4.	Procurement strategy for older people mental health residential service	All Wards	Executive	21 May 2019	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Janet Burgess MBE, Executive Member for Health & Social Care janet.burgess@islington.gov.uk
5. Page 16	Procurement strategy for consultant services for Islington's New Build Programme	All Wards	Corporate Director of Housing	22 May 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
6.	Procurement strategy for older people's mental health residential service	All Wards	Executive	23 May 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Janet Burgess MBE, Executive Member for Health & Social Care janet.burgess@islington.gov.uk

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7.	Procurement strategy for fleet replacement programme	n/a	Corporate Director Environment and Regeneration	25 May 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk
8.	Award of a pre-construction services contract for the construction of forty five new homes, associated estate improvements and landscaping on Besant Court and Hathersage Court	Mildmay	Corporate Director of Housing	31 May 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
9.	Contract award for main building contractor - Wedmore Estate	Junction	Corporate Director of Housing	7 June 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk

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10.	Contract award for the construction of a new build scheme for 11 clients with learning disabilities at Windsor Street	St Peter's	Corporate Director of Housing	17 June 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
11.	Islington Breastfeeding Peer Support Service	All Wards	Director of Public Health	18 June 2019	None	Open	Julie Billett julie.billett@islington.gov.uk
12.	Contract award for a new build housing scheme comprising 38 units on the site at Telfer House, Lever Street, EC1.	Bunhill	Corporate Director of Housing	20 June 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk

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13.	Borough-wide lorry ban	All Wards	Executive	20 June 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk
14.	Regeneration of Retail Areas - Executive Member's response to the recommendations from the Environment and Regeneration Scrutiny Committee	All	Executive	20 June 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Asima Shaikh, Executive Member for Inclusive Economy and Jobs asima.shaikh@islington.gov.uk
15.	Designation of an area for additional licensing of houses in multiple occupation and selective licensing (Finsbury Park)	Finsbury Park	Executive	20 June 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk

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16.	Islington Safeguarding Partnership arrangements	All	Executive	20 June 2019	None	Open	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Kaya Comer-Schwartz, Executive Member for Children, Young People and Families kaya.comerschwartz@islington.gov.uk
17. Page 20	Procurement strategy for housing repairs - roofing, with provision of scaffolding repairs and maintenance works	All Wards	Executive	20 June 2019	None	Open	Maxine Holdsworth maxine.holdsworth@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk
18.	Contract award for the construction of 8 units at Hanley Crouch	Tollington	Corporate Director of Housing	28 June 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk

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19.	Contract award for the construction of 40 new homes and associated improvements for the Park View Estate, Collins Road , N5	Highbury East	Corporate Director of Housing	2 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
20.	Contract award for the delivery, operation and management of 11 adventure playgrounds	All	Corporate Director of People	5 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Carmel Littleton carmel.littleton@islington.gov.uk
21.	Contact award for the delivery, operation and management of Islington's specialist adventure playground for children and young people with special educational needs and disabilities: Hayward Adventure Playground	All	Corporate Director of People	5 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Carmel Littleton carmel.littleton@islington.gov.uk

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22.	Procurement strategy for the delivery, operation and management of Islington's commissioned youth offer at Lift, Platform, Rose Bowl and Soapbox	All	Executive	11 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Carmel Littleton carmel.littleton@islington.gov.uk Councillor Kaya Comer-Schwartz, Executive Member for Children, Young People and Families kaya.comerschwartz@islington.gov.uk
23.	Air Quality Strategy	All Wards	Executive	11 July 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk
24.	Appropriation of land for planning purposes - Wedmore Estate	Junction	Executive	11 July 2019	None	Open	Maxine Holdsworth maxine.holdsworth@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk

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25.	Adoption of Social Value Strategy	All Wards	Executive	11 July 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Asima Shaikh, Executive Member for Inclusive Economy and Jobs asima.shaikh@islington.gov.uk
26.	Adoption of Energy Strategy 2019-2022	All Wards	Executive	11 July 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk
27.	Contract award for lift repairs and maintenance in housing and public buildings	All	Corporate Director of Housing	15 July 2019	None	Open	Maxine Holdsworth maxine.holdsworth@islington.gov.uk

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28.	Contract award for emergency lighting	All Wards	Corporate Director of Housing	19 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
29.	Contract award for the construction of 64 new homes, affordable workshop space and environmental improvements on the Andover Estate N7	Finsbury Park	Corporate Director of Housing	19 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
30.	Contract award for the construction of 42 new build homes and improvements to Hathersage Court and Besant Court	Mildmay	Corporate Director of Housing	19 July 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk

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31.	Adoption of waste reduction and recycling plan	All Wards	Executive	19 September 2019	None	Open	Kevin O'Leary kevin.oleary@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk
32.	Contract award for refurbishment works to 173 Highbury Quadrant to produce 3 units that meet Enerphit standards and for the construction of a new build 3 bedroom house built to Passivhaus standards	Highbury East	Corporate Director of Housing	9 October 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
33.	Islington's Transport Strategy: Adoption	All	Executive	17 October 2019	None	Open	Karen Sullivan Karen.Sullivan@islington.gov.uk Councillor Claudia Webbe, Executive Member for Environment & Transport claudia.webbe@islington.gov.uk

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34.	General building work for the Housing Legal Repairs Service, Special Projects Team and Housing Legal Repairs	All Wards	Corporate Director of Housing	4 November 2019	None	Open	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
35.	Contract award for the construction of 42 new homes, a new community centre, a new multi-use games area for Zoffany Park and associated estate landscaping improvements for the Elthorne Estate, sunken pitch and community centre sites, N19	Hillrise	Corporate Director of Housing	20 December 2019	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk
36.	Contract award for measured term contract for delivery of major works to housing stock	All	Executive	21 May 2020	None	Part exempt Information relating to the financial or business affairs of any particular person (including the authority holding that information)	Maxine Holdsworth maxine.holdsworth@islington.gov.uk Councillor Diarmaid Ward, Executive Member for Housing & Development diarmaid.ward@islington.gov.uk

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Membership of the Executive 2018/2019:

Councillors:

Richard Watts
 Janet Burgess MBE
 Kaya Comer-Schwartz
 Andy Hull
 Sha O'Halloran
 Asima Shaikh
 Diarmaid Ward
 Claudia Webbe

Portfolio

Leader
 Health and Social Care
 Children, Young People and Families
 Finance, Performance and Community Safety
 Community Development
 Inclusive Economy and Jobs
 Housing and Development
 Environment and Transport

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POLICY AND PERFORMANCE SCRUTINY COMMITTEE WORK PROGRAMME 2019/20

18 JUNE 2019

- 1.Revenue outturn 2018/19
- 2.Presentation Leader of the Council on Executive priorities 2019/20
4. Work Programme 2019/20
- 5.Call ins - if any
- 6.Monitoring report
7. Council sickness
8. New Scrutiny topics – PPS/Review Committees – Approval of topics
9. Membership and Terms of Reference
10. Scrutiny Review – Universal Credit – Final Report

25 JULY 2019

1. New Scrutiny Review – Presentation/SID
2. Quarters 3 and 4 – Well run Council/Crime Statistics
3. Call ins – if any
4. Monitoring Report
5. Work Programme – 2019/20

30 SEPTEMBER 2019

1. Call ins – if any
2. Monitoring Report
3. Financial Monitoring
4. Work Programme 2019/20
5. New Scrutiny Review – witness evidence
6. Welfare Reforms/UC update
7. Use of Agency staff

14 NOVEMBER 2019

- 1.Call ins- if any
- 2.Monitoring report
- 3 New Scrutiny Topic – - Witness evidence
- 4 Work Programme 2019/20

5. Annual Crime and Disorder report

12 DECEMBER 2019

- 1 Call ins – if any**
- 2. Monitoring report**
- 3. Work Programme 2019/20**
- 4. Scrutiny Review – witness evidence**
- 5. Report of Procurement Board**
- 6. Financial Monitoring**

23 JANUARY 2020

- 1. Financial Monitoring**
- 2. Call ins- if any**
- 3. Monitoring report**
- 4. Work Programme 2019/20**
- 5. Scrutiny Review - witness evidence**
- 6. Council sickness**
- 7. Performance update – Quarters 1/2 Well run Council/Crime Statistics**

13 FEBRUARY 2020

- 1. Monitoring report**
- 2. New Scrutiny Review Topic – witness evidence**
- 3. Work Programme 2019/20**
- 4. Executive Member – Finance, Performance and Community Safety Presentation**
- 5. Call ins – if any**
- 6. Use of Agency staff**
- 7. Thames Water report back**

26 MARCH 2020

- 1. Call ins – if any**
- 2. Monitoring Report**
- 3. Scrutiny Review – Witness evidence**
- 4. Presentation Executive Member Community Development**
- 5. Financial Monitoring**
- 6. iCO -12 month update**

14 MAY 2020

- 1. Call ins (if any)**
- 2. Financial update**
- 3. Monitoring report**
- 4. Work Programme 2019/20**
- 5. Scrutiny Review – Draft Recommendations**

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